

**DRAFT CORPORATE PLAN 2023-26 and 2023/24 DRAFT CABINET  
BUDGET PROPOSALS**

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**Purpose of Report**

1. To provide Members with context for the scrutiny of the sections of the Council's draft Corporate Plan 2023 – 26 and draft Cabinet 2023/24 Budget Proposals that relate to Directorates falling within the remit of this Committee.

**Structure of the Meeting**

2. The following Cabinet Members and officers have been invited to attend the Committee meeting:
  - Councillor Weaver, Cabinet Member, Finance, Modernisation and Performance;
  - Chris Lee, Corporate Director Resources;
  - Ian Allwood, Head of Finance;
  - Councillor Julie Sangani, Cabinet Member, Public Health & Equalities
  - Councillor Norma Mackie, Cabinet Member, Adult Services
  - Councillor Peter Bradbury, Cabinet Member, Tackling Poverty & Supporting Young People
  - Councillor Lynda Thorne, Cabinet Member Housing & Communities
  - Sarah McGill, Corporate Director People & Communities

- Jane Thomas, Director, Adults Housing & Communities
  - Helen Evans, Assistant Director, Housing & Communities
3. At the start of the meeting, Cllr Weaver and finance officers will provide a short presentation providing a **corporate overview** of the 2023-24 budget proposals, and to answer any general questions arising.
  4. The meeting will then be structured to consider the budget and corporate plan proposals relevant to this committee. Consideration of the proposals will be organised by Cabinet Member portfolios in the following order:
    - Councillor Julie Sangani
    - Councillor Norma Mackie
    - Councillor Peter Bradbury
    - Councillor Lynda Thorne
  5. Committee Members are advised that should any budget proposals relate to significant changes in service provisions, officers from the directorate will provide a few presentation slides at the meeting providing Committee Members with an overview of the changes.

### **Structure of the Papers**

6. In addition to the information set out in this report, Members will find a range of Appendices as follows:

**Appendix 1** – Extract from the draft Corporate Plan 2023-26 containing sections relevant to the Communities & Adult Services Scrutiny Committee.

**Appendix 2** – Scrutiny Performance Panel observations and Cabinet response

**Appendix 3** – Budget support for the Corporate Plan and Future Generations

**Appendix 4** – Cross authority Directorate Revenue Budget sheet

**Appendix 5** – Budget proposals in relation to Performance & Partnership Directorate

**Appendix 6** – Budget proposals in relation to Adult Services Directorate

**Appendix 7** – Budget proposals in relation to Housing & Communities Directorate

**Appendix 8** – Earmarked Reserves General Fund

**Appendix 9a** – Capital Funding Overview

**Appendix 9b** – Capital Investment Programme 2023/24 – 2027/28

**Appendix 10** - Budget Consultation Report 2023/24

7. For Members information, and to aid their understanding, below is a brief description of each Appendix.

**Appendix 1:** extracts of the Draft Corporate Plan 2023-2026 that are relevant to this committee.

**Appendix 2:** sets out the observations of the Scrutiny Performance Panel, which met on the 9 February 2023 and included input from all 5 Scrutiny Chairs. The purpose of this meeting was for the Scrutiny Chairs to meet with the Leader, Cabinet Member for Finance, Modernisation and Performance; and a range of senior officers to consider the proposals set out in the draft Corporate Plan, including scrutinising priorities, commitments and targets. Along with summarising the Scrutiny Chairs recommendations following their consideration of the draft Corporate Plan, the appendix also contains the Cabinet response to their recommendations.

**Appendix 3** –provides an overview of proposed investment in line with the priorities detailed in the draft Corporate Plan. Committee Members are to note – no colour coding has been applied to this document in line with Cabinet Member’s portfolios – the colours on the document were pre-formatted. Sections of the table which apply to CASSC are:

- **Cardiff is a great place to grow older**

- **Supporting People out of Poverty**
- **Safe, Confident and Empowered Communities**
- Committee Members are also encouraged to explore all of the sections on the second page, entitled **The Five Ways of Working at the Heart of the Future Generations Act**.

**Appendix 4** – a Directorate Revenue Budget sheet, providing a corporate picture of the budget across the Council.

**Appendix 5** provides details of proposals in relation to the Performance & Partnership Directorate. This is further detailed with the following sub appendices which contain information that is applicable to this committee:

- **5a** – Directorate Overview
- **5b** – Directorate Efficiency Proposals 2023/24

**Appendix 6** provides details of proposals in relation to the Adult Services Directorate. This is further detailed with the following sub appendices which contain information that is applicable to this committee:

- **6a** – Directorate Overview
- **6b** – Directorate Efficiency Proposals 2023/24
- **6c** – Service Change Proposals 2023/24
- **6d** – Financial Resilience Mechanism 2023/24
- **6e** – Fees and Charges 2023/24

**Appendix 7** provides details of proposals in relation to the Housing & Communities Directorate. This is further detailed with the following sub appendices which contain information that is applicable to this committee:

- **7a** – Directorate Overview
- **7b** – Directorate Efficiency Proposals 2023/24
- **7c** – Service Change Proposals 2023/24
- **7d** – Financial Resilience Mechanism 2023/24
- **7e** – Fees and Charges 2023/24

**Appendix 8** provides a summary, setting out allocations of money the Council has reserved for specific purposes as relevant to this committee.

**Appendices 9a and 9b** provides a summary of the Capital Programme and its resources, along with an overview of its indicative spend 2023-28.

**Appendix 10** is the Budget Consultation Report – Committee Members should concentrate on the information in relation to hubs.

8. To assist Members, the attached appendices (with the exception of appendix 2 and 3) have been colour coded as follows:
- Proposals relevant to Cllr Sangani's portfolio – **blue**
  - Proposals relevant to Cllr Mackie's portfolio – **pink**
  - Proposals relevant to Cllr Bradbury's portfolio – **orange**
  - Proposals relevant to Cllr Thorne's portfolio – **green**
  - Proposals that fall into two or more Cabinet portfolio's – **yellow**
- Committee Members should take note of the colour coding as it is designed to assist them in directing their question to the relevant Cabinet Member in line with the structure of the meeting.

### **Scope of Scrutiny**

9. The scope of the scrutiny is as follows:
- The relevant sections of the *Corporate Plan 2023-2026*, in terms of priorities, actions and monitoring implementation of these;
  - The relevant *Budgetary Proposals* in terms of their alignment with the *Corporate Plan* – to test whether they support delivery of the priorities detailed in the Corporate Plan;
  - The relevant Budgetary Proposals in terms of *potential impact* on service delivery, service users and citizens of Cardiff;
  - The *achievability* and *deliverability* of the proposed savings; and
  - The *affordability* and *risk* implications of the proposed capital program

## **Background and Context:**

# **Summary of Budgetary Position 2023/34**

## **Local Government Financial Settlement**

10. The Local Government Financial Settlement is a key factor underpinning the construction of the draft budget. Due to the timing of the UK Autumn Statement, which took place in November 2022, the Provisional Settlement was not received until the 14<sup>th</sup> December 2022. At an All-Wales level, the headlines of the 2023/24 Provisional Settlement were that Local Authorities will receive an average increase in general revenue funding of 7.9%, with individual settlements ranging from +6.5% to +9.3%.
  
11. Cardiff will receive a 9.0% increase in Aggregate External Finance (AEF) in 2023/24. In cash terms this equates to £48.165 million. The above average settlement for Cardiff is largely linked to data underpinning the settlement, including population changes and the number of children in receipt of free school meals.
  
12. Specific grant announcements show a £63 million increase overall (at an all-Wales level), although several grants will undergo notable changes. Grants totalling £41 million will cease in 2023/24 including FSM Holiday Provision (£23.8m), Summer of Fun (£5.5m), NQT Grant (£3.8m) and Family Intervention Fund (£3.2m), whilst £32 million of funding is yet to be confirmed. The most significant changes to the remaining grants include an additional £132 million to support non-Covid rate relief in the Retail, Leisure and Hospitality sector, and a reduction of £55.75 million (74%) in the Childcare Offer reflecting the fact that this will now be paid direct to private childcare providers. At an individual authority level, Cardiff has received confirmation that its Housing Support Grant will remain at its 2022/23 level of £21.9 million in 2023/24, with indications that it will continue at that level until 31<sup>st</sup> March 2025.

13. The Final Local Government Settlement (Final Settlement) is not expected to be received until early March 2023 (after the publication date of the Budget Report). There is one expected change at Final Settlement, which relates to a grant transfer in relation to Fire and Rescue Authority (FRA) Pensions. In budgetary terms the net impact of this is expected to be negligible. Cardiff's AEF figure will increase by the grant transfer (expected to be £701,000), and this is matched (to within a few thousand pounds) by an associated increase in the levy payable by the Council to South Wales Fire and Rescue Service (SWFRS). The AEF figures included throughout this document pre-empt the anticipated grant transfer, to avoid the need for post publication amendments.

### **Revenue Budget 2023/24**

14. A summary of the 2023/24 Revenue Budget is set out below.

<b>Resources Required</b>	<b>£000</b>
<b>Base Budget B/F</b>	<b>743,746</b>
Pay Award, NI & LGPS changes	31,094
Price Inflation	27,126
Commitments (including Capital Financing)	3,677
Realignments	6,870
Demographic Pressures	7,651
<b>Sub Total - Cost Pressures 2023/24</b>	<b>76,418</b>
<b>Resources Required</b>	<b>820,164</b>

<b>Resources Available</b>	<b>£000</b>
Aggregate External Finance (including anticipated grant transfer)	593,592
Council Tax (2023/24 Tax Base at 2022/23 Council Tax Rate)	200,856
Earmarked Reserves	1,500
<b>Resources Available</b>	<b>795,948</b>

15. The difference between resources required and resources available is £24.216 million. The strategy to close this gap is set out below:

<b>Strategy to address Budget Gap</b>	<b>£000</b>
Efficiency Savings	(10,090)
Corporate Savings and Measures	(3,000)
Reduction in Financial Resilience Mechanism	(1,800)
Service Change Proposals	(2,776)
A 3.95% Council Tax Increase (net effect after impact on CTRS)	(6,550)
<b>TOTAL</b>	<b>(24,216)</b>

16. After taking into account the relevant aspects of Budget Strategy set out in the above table, the net cash limit for 2023/24 is £803.881 million as summarised below:

	<b>£000</b>
Base Budget Brought Forward	743,746
Pressures	76,418
Savings and Reduction in FRM	(17,666)
Impact on CTRS Budget of 3.95% council tax increase	1,383
<b>Net Budgeted Expenditure 2023/24</b>	<b>803,881</b>

<b>Funded by:</b>	<b>£000</b>
Aggregate External Finance (including anticipated grant transfer)	593,592
Council Tax (2023/24 Tax Base at <b>2023/24</b> Council Tax Rate)	208,789
Earmarked Reserves	1,500
<b>Budget Funding 2023/24</b>	<b>803,881</b>

## **Revenue Budget Savings**

17. The 2023/24 Budget is predicated on the delivery of £10.090 million in directorate efficiency savings. Efficiency savings are defined as achieving the same output (or more) for less resource, with no significant impact on the resident / customer. The £10.090 million savings reflect savings in all directorates, except for Schools, which have been protected for 2023/24, consistent with the findings of public consultation.

<b>Nature of Saving</b>	<b>£000</b>
Review of staffing arrangements	3,385
Reductions in premises costs	197
Reductions in external spend	2,813
Increase in Income and grant maximisation	3,695
<b>Total</b>	<b>10,090</b>

## **Corporate Savings and Measures**

18. The strategy to balance the 2023/24 Budget includes £3.000 million of Corporate Savings and measures. These include:
- £1 million reduction to the Council's General Contingency Budget (from £2 million to £1 million)
  - £1 million reduction to the Adult Services specific contingency budget (from £3 million to £2 million)
  - £1 million savings to corporate budgets including Council Tax Reduction Scheme and Insurance.
19. Reductions to contingency are considered further in the section of the report on financial resilience. The £1 million corporate savings are based on a review of historic trends, as well as current and anticipated demand. Based on this information, the savings are considered prudent given sums sets aside in earmarked reserves, and the latest actuarial review of the insurance fund.

## Service Change Proposals

20. The 2023/24 Budget includes £2.776 million in service change proposals.

These are distinct from efficiency savings in that they have an impact on existing levels of service. **Appendix 10** summarises the service change proposals included in the budget together with the nature of the consultation undertaken. For some proposals consultation involves a specific organisation or group of service users who are specifically affected by a proposal. Other proposals have been the subject of city-wide consultation.

21. Cabinet have considered fully the outcomes of the consultation exercises undertaken and those service change proposals included in the Budget are consistent with consultation findings. Cabinet are proposing not to take all savings options forward at this time. Specifically:

- In respect of the Museum of Cardiff, proposals to reduce the offer and / or switch to a mobile based service have been removed. The Cabinet instead will now work with the trustees of the museum to secure a sustainable future, including consideration of options for delivering the service at an alternative location.
- In respect of Hubs and Libraries, proposals to reduce opening hours and / or close on weekends have not been taken forward and any changes are being limited to removing a small number of long-term vacant posts in the service.
- Finally in respect of school meals, Cabinet have reduced a proposed price increase to 5% (consultation was based on a 10% price increase) and will therefore continue to provide a significant subsidy of this service across schools.

## **Council Tax**

22. The proposed Council Tax increase to support delivery of the 2023/24 Revenue Budget Strategy is 3.95%. The increase, which is below inflation, generates net additional income of £6.550 million. Combined with the savings and corporate measures totalling £17.666 million outlined above this will help to bridge the 2023/24 Budget Gap. Those eligible, will receive support through the Council Tax Reduction Scheme.

## **Employee Implications of the 2023/24 Revenue Budget**

23. The posts deleted or created as part of the budget are set out in the table below. For deleted posts, the table identifies the anticipated method of release.

<b>Employee Implications of Budget</b>	<b>FTE</b>
Voluntary Redundancy	50.9
Vacant Posts	55.3
Potential Transfer of Posts	48.2
Retirement / Flexi Retirement	1.5
TBC / Redeployment	22.5
<b>Total FTE posts deleted</b>	<b>178.4</b>
<b>Total FTE posts created</b>	<b>(5.5)</b>
<b>Net FTE Reduction</b>	<b>172.9</b>

## **Financial Resilience Mechanism**

24. The Council currently has a £3.8 million budget called the Financial Resilience Mechanism (FRM) that was set up to help the Council deal with funding uncertainty. It is used to invest in priority areas, but investment is one-off and determined each year. This means that the budget is used

proactively, but could be reduced or deleted if required, without affecting day-to day services. Given the significant budget gap that the Council is facing, it is proposed to reduce the FRM by £1.8 million in 2023/24. The reduction is specifically linked to minimising the impact of energy price increases that may prove to be temporary in nature. The FRM will be reinstated if prices subside in 2024/25 and beyond.

25. For 2023/24, the level of the remaining Financial Resilience Mechanism will be £2.0 million. The table below provides a high-level summary of how this will be directed in 2023/24 and further information is provided in an appendix.

<b>FRM – One-off use for 2023/24</b>	
<b>Category</b>	<b>£000</b>
Stronger	565
Fairer	715
Greener	720
<b>Total</b>	<b>2,000</b>

### **Financial Resilience**

26. In order to ensure there is a resilience against areas that can be unpredictable or volatile, the 2023/24 budget proposals include specific contingencies. These reflect:

- The difficulty in modelling potential increases in the number and complexity of Looked After Children Placements (£2.100 million.)
- The difficulty in modelling demand in Adult Services (£2.000 million)
- Market volatility in respect of recycling materials (£0.350 million).

27. The Council will reduce its General Contingency of £2.0 million in 2023/24 by £1.0 million. In the past, this was specifically held to protect the Council against late or under-delivered savings. However, in recent years, as savings requirements have reduced the contingency has been retained to

address the difficulties in predicting demand, and more recently due to the risks associated with the COVID-19 pandemic. In 2023/24, it is considered that the continued improvements in savings delivery and planning, higher level of reserves and specific contingencies for particular risks, will enable a lower level of general contingency.

28. The Council will release its £10 million Covid-19 Budget in 2023/24. This budget was created in 2022/23 in recognition of the risks associated with the fall out of the Covid-19 Hardship Fund, from which the Council received significant support the pandemic-related costs and income loss in the financial years 2020/21 and 2021/22. The budget has played an important part in managing pressures during 2022/23. However, a combination of further recovery during 2022/23, the realignments contained in the 2023/24 Budget and resilience set aside in earmarked reserve, make it appropriate to release this budget for 2023/24.

### **Draft Capital Programme 2023/24 to 2027/28**

29. Cardiff's Provisional Capital Settlement is a £3.055 million increase in General Capital Funding (GCF) for 2023/24. This reflects the anticipated share of an additional £30 million per annum across Wales for 2023/24 and 2024/25. After this point, the allocation is assumed to revert to 2022/23 levels. Whilst the short term additional GCF allocation is welcome, there are significant cost pressures inherent in the existing capital programme, due to supply chain cost increases, demand for investment to maintain condition, and capital receipt assumptions.

30. There is little detail in terms of specific capital grant awards for Cardiff. As in previous years, these would need to be on a bid basis which can make long term financial planning difficult. This applies to the £20 million decarbonisation announced by Welsh Government in the Provisional Settlement at an All-Wales level, for which no assumptions are currently made in the programme.

31. The proposed 2023/24 Budget outlines capital expenditure proposals of £1.413 billion for the financial years 2023/24 to 2027/28, of which £314 million is earmarked for 2023/24.

32. The Council's Constitution allows for Scrutiny Committees to consider the draft Cabinet Budget Proposals prior to their consideration by the Cabinet and Full Council.

33. Following the corporate overview presentation and q&a, this Scrutiny Committee meeting will then focus on those areas of the draft budget proposals that fall within this Committee's terms of reference, together with the alignment of those proposals with the areas of the Corporate Plan. Members will therefore be presented with the budget proposals, for the following Directorates:

- Adults Social Services
- Housing & Communities
- Performance & Partnerships

With all proposals colour coded in line with Cabinet Member portfolio to facilitate the structure of the meeting.

34. Following the Scrutiny Committee meeting, the Chair will detail the Committee's comments or recommendations in correspondence to the Cabinet, for their consideration, prior to finalising their budget proposals. The Cabinet will consider their draft Cabinet budget proposals at their meeting on 2 March 2023. At that meeting the Cabinet will formally recommend their budget recommendations for consideration and adoption by Full Council, at its meeting on 9 March 2023.

## SUMMARY OF DRAFT CORPORATE PLAN 2023 – 2026

### (Appendix 1)

35. In February each year the Council approves a three-year Corporate Plan.

The 2023-26 Corporate Plan translates the administration's priorities, as set out in its Policy Statement, "Stronger, Fairer, Greener", into the Council's policy framework.

36. In accordance with the Well-being of Future Generations (Wales) Act 2015, the Corporate Plan includes the Steps and Key Performance Indicators (KPIs) considered necessary to deliver and monitor progress made on delivering the Council's Well-being Objectives.

37. The draft Corporate Plan attached at **Appendix 1**, is structured around 7 Well-being Objectives:

- Cardiff is a great place to grow up
- Cardiff is a great place to grow older
- Supporting people out of poverty
- Safe, confident and empowered communities
- A capital city that works for Wales
- Cardiff's population growth is managed in a resilient way
- Modernising and integrating our public services

38. Committee Members are to note the main Wellbeing Objectives (WBO) which align to this committee's terms of reference are, **WBO2**, **WBO3** and **WBO4**.

39. **Appendix 1** to this report sets out the sections of the Corporate Plan 2023-26 that fall within this committee's terms of reference. The extracts have been colour coded in line with Cabinet Members portfolios - this has been done to aid Member's reference and facilitate the structure of the meeting.

40. To remind Members, **Appendix 1** (and all other appendices - with the exception of Appendices 2 & 3) have been colour coded as follows:

- Proposals relevant to Cllr Sangani's portfolio – **blue**
- Proposals relevant to Cllr Mackie's portfolio – **pink**
- Proposals relevant to Cllr Bradbury's portfolio – **orange**
- Proposals relevant to Cllr Thorne's portfolio – **green**
- Proposals that fall into two or more Cabinet portfolio's – **yellow**

## **SPECIFIC PROPOSALS WITHIN CASSC'S TERMS OF REFERENCE**

41. This report provides the Committee with an opportunity to consider the draft Cabinet budgetary proposals and their alignment to the Corporate Plan 2023 – 2026, for the proposals that relate to this Committee's terms of reference. The budget proposals that align to this Committee are contained in the attached appendices, but a summary is set out below by Cabinet Member portfolio. Committee Members are reminded the appendices have been colour coded in line with the Cabinet Members portfolio and as detailed in **points 8, 18 & 14** of this Cover Report.

## **CLLR JULIE SANGANI (PERFORMANCE & PARTNERSHIP AND ADULT SERVICES DIRECTORATE) COLOUR CODE IN PAPERS: BLUE**

**Draft Corporate Plan 2023-26**

**(Appendix 1)**

- Committee Members should take note of the sections in the draft Corporate Plan **shaded blue**.

**Savings Proposals 2023/24**

**(Appendix 5b)**

- **Line P&PE1** – Ukraine Refugees and Asylum Seeker support – increase income - **£70,000**

**Financial Resilience Model**

**(Appendix 6d)**

- Blood Pressure Monitor Loan Scheme - **£10,000**

**CLLR NORMA MACKIE (ADULTS, HOUSING & COMMUNITIES DIRECTORATE) COLOUR CODE IN PAPERS: PINK**

**Draft Corporate Plan 2023-26**

**(Appendix 1)**

- Committee Members should take note of the sections in the draft Corporate Plan **shaded pink and yellow.**

**Savings Proposals 2023/24**

**(Appendix 5b and 6b)**

**Appendix 5b:**

- **Line P&PE6** –Regional Safeguarding teams – increase income **£23,000**

**Appendix 6b:**

- **Line ADUE1** – Efficiency Savings – Older Persons Use of Occupational Therapists **£170,000**
- **Line ADUE2** –Increase Income – Health Contribution to Care - **£450,000**
- **Line ADUE3** – Efficiency Savings – Review of Respite Provision - **£75,000**

- **Line ADUE4** – Efficiency Savings – Review of Direct Payments - **£98,000**
- **Line ADUE5** – Efficiency Savings – Development of Additional Accommodation - **£235,000**
- **Line ADUE6** – Staffing efficiency – Alignment of Adults, Housing & Communities - **£80,000** (*to note, questions on this saving could be raised under any Cabinet Member portfolio*).
- **Line ADUE7** – Maximisation of Grant Funding – Increase income - **£261,000**.

<b>Service Change Savings Proposals</b>
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<b>(Appendix 6c)</b>
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- **ADUSC1** –Internal Supported Living – transition to third sector- **£300,000**

<b>Financial Resilience Model</b>
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<b>(Appendix 6d)</b>
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- **Age Friendly Cardiff Website & Promotion** - **£20,000**

<b>Fees &amp; Charges</b>
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<b>(Appendix 6e)</b>
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- **Line 602** – Non-residential care services.

<b>Earmarked Reserves</b>
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<b>(Appendix 8)</b>
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- **Line 2** – Adult Social Care
- **Line 42** – Joint Equipment Store
- **Line 60** – Social Care Technology
- **Line 61** – Social Care Worker Mobility

<b>Capital Programme</b>
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<b>(Appendix 9b)</b>
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- **Line 26 & 84** –Independent Living Wellbeing Centre

- **Line 61** – Enable Grant (questions on this could also be asked under Cllr Thorne’s section)

**CLLR PETER BRADBURY (ADULTS, HOUSING & COMMUNITIES DIRECTORATE) COLOUR CODE IN PAPERS: ORANGE**

<b>Draft Corporate Plan 2023-26</b>	<b>(Appendix 1)</b>
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- Committee Members should take note of the sections in the draft Corporate Plan **shaded orange**.

<b>Savings Proposals 2023/24</b>	<b>(Appendix 7b)</b>
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- **Line HACE1** – Staffing Efficiency –Benefits - **£90,000**
- **Line HACE2** –Increase Income –Advice Management Costs- **£38,000**
- **Line HACE9** – Increase Income –Advice Team – Shared Prosperity Funds - **£99,000**
- **Line HACE16** – Increase Income – Grant Maximisation - **£160,000**  
*(to note, questions on this saving could be raised under any Cabinet Member portfolio).*

<b>Earmarked Reserves</b>	<b>(Appendix 8)</b>
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- **Line 67** – Welfare Reform

**Earmarked reserves from HRA:**

- **Line 4** – Welfare Reform

**CLLR LYNDA THORNE (ADULTS, HOUSING & COMMUNITIES  
DIRECTORATE) COLOUR CODE IN PAPERS :GREEN**

**Draft Corporate Plan 2023-26**

**(Appendix 1)**

- Committee Members should take note of the sections in the draft Corporate Plan **shaded green and yellow.**

**Savings Proposals 2023/24**

**(Appendix 5b and 7b)**

**Appendix 5b:**

- **Line P&PE7** –Community Safety – increase income **£171,000**
- **Line P&PE9** – Grant maximisation – increase income **£94,000.**

**Appendix 7b:**

- **Line HACE4** - Staffing Efficiency – Hubs - **£96,000**
- **Line HACE7** – Staffing Efficiency – Quality & Appeals - **£27,000**
- **Line HACE8** – Increase Income - Gypsy / Traveller Grant - **£20,000**
- **Line HACE10** – Increase Income – Huggard Centre Grant - **£25,000**
- **Line HACE12** – Increase Income – Community Inclusion - **£67,000**
- **Line HACE14** – Efficiency Saving – Reduction in Training & IT - **£32,000**
- **Line HACE15** – Staffing Efficiency – Estate Management - **£34,000**
- **Line HACE16** – Increase Income – Grant Maximisation - **£160,000**  
*(to note, questions on this saving could be raised under any Cabinet Member portfolio).*

**Service Change Savings Proposals****(Appendix 7c)**

- **HACSC1** –Volunteers in Hubs & Libraries –**£90,000**

**Financial Resilience Model****(Appendix 7d)**

- Neighbourhood & Community Regeneration - **£200,000**

**Fees & Charges****(Appendix 7e)**

- Committee Members should take into account **Appendix 7d** – all of which, falls into Cllr Thorne's portfolio.

**Earmarked Reserves****(Appendix 8)**

- **Line 16** – Community Based Service Transition
- **Line 17** – Community Initiatives
- **Line 27** – Empty Homes & Housing Needs
- **Line 30** – Family Guarantor
- **Line 36** – Homelessness
- **Line 37** – Housing Support
- **Line 54** – Rent Smart Wales

**Earmarked reserves HRA:**

- **Line 1 & 2**

**Capital Programme****(Appendix 9b)**

- **Line 1** – Disabled Adaption Grants
- **Line 2** – Owner Occupier Costs
- **Line 3** – Alleygating

- **Line 4** – Neighbourhood Renewal Schemes
- **Line 27** – City Centre Youth Hub
- **Line 29** – Neighbourhood regeneration
- **Line 30** – Canton Community Hub
- **Line 64** – Energy Efficiency Retrofit
- **Line 65** – Travellers sites
- **Line 83** – Planning Gain (s106)
- **Line 99** – Housing / Projects Fund
- **Line 101** – Regeneration and Area Improvement
- **Line 102** – External and Internal Improvement
- **Line 103** – New Build & Acquisitions
- **Line 104** – Disabled Facilities Adaptions

## **CONSULTATION AND ENGAGEMENT**

42. Consultation on the Council's budget proposals for 2023/24 was undertaken by the Cardiff Research Centre. The consultation ran from 23rd December 2022 to 29th January 2023, following the budget announcement from the Welsh Government on 14th December 2022.

43. The survey was available online and in hard copy, in English, Welsh, Arabic and Polish.

44. The Cardiff Research Centre worked closely with partnership organisations to ensure as representative a response as possible. In a bid to ensure the survey was promoted as widely as possible, the survey was promoted via:

- **Email** – directly with organisations known to work with less frequently heard groups; Cardiff's Citizen's Panel; Ward members in areas known to traditionally have a low response rate

- **Internet/intranet** – hosted on the Council website, at [www.cardiff.gov.uk/budget](http://www.cardiff.gov.uk/budget). It was also promoted to Council employees via DigiGov, Intranet and Staff Information. A separate link to an accessible version of the survey (for use with screen readers) was made available alongside the link to the main survey.
- **Social media** - promoted on the Council's corporate Facebook, Twitter, Instagram and Linked In accounts by the Corporate Communications Team throughout the consultation period (to a combined audience of 172,000 followers). Targeted promotion was facilitated via stakeholder's social media accounts and Facebook 'boosts' of paid advertising aimed at those less frequently heard i.e. under 25's, Minority Ethnic groups and those living in the 'Southern Arc' of the city. A separate survey was distributed to secondary schools across Cardiff and to the Youth Council.

45. After data cleansing to remove blank and duplicated responses, a total of 5,932 responses were received for the main survey, with a total of 115 responses to the Youth survey. A total of 107 face-to-face interviews were undertaken. . A copy of the consultation document is attached at **Appendix 11**, in line with the committee's terms of reference, members attention is drawn to the information regarding hub proposals.

### **Legal Implications**

The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf of the Council must (a) be within the legal powers of the Council; (b) comply with any procedural requirement imposed by law; (c) be

within the powers of the body or person exercising powers on behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances

### **Financial Implications**

The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any financial implications arising from those recommendations.

### **RECOMMENDATION**

The Committee is recommended to give consideration to the information received at this meeting, and to submit any recommendations or comments to the Cabinet prior to its consideration of the final budget proposals on 2 March 2023 and to the Chairman of the Policy Review and Performance Scrutiny Committee for consideration at their meeting on 1 March 2023.

**Davina Fiore**

**Director of Governance and Legal Services**

**22 February 2023**